

# Marco Elia

## CONTACT INFORMATION

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Drexel University  
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## EDUCATION

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*Drexel University*, Philadelphia, PA (USA)

Ph.D. Business Administration, Finance 2013 – (expected 2018)  
*Dissertation Committee:* Naveen D. Daniel (Chair), Ralph A. Walkling, Kose John,  
Daniel Dorn, and Gregory Nini

*University of Torino*, Torino (Italy)

Doctorate (Dottorato di Ricerca), Business Administration 2003-2006  
M.S., Business Administration 1998-2003  
B.S., Business Administration 1998-2003

## RESEARCH

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**Interests:** Empirical Corporate Finance, Hedge Fund Activism, Behavioral Finance

Job Market Paper:

### “What Causes Passive Hedge Funds to Become Activists?”

About 20% of the total activist hedge funds’ positions are initiated as passive holdings, that is without the intention of changing or influencing the control of the target firms. At some point, however, the hedge funds change their filing status and switch to activism. My paper investigates what triggers this switch. I hypothesize and find that hedge funds see the purchase price of their passive positions as a reference point. When hedge funds are suffering losses on these positions, they are more likely to switch to become activists, even after controlling for the firms’ underperformance. This study presents new evidence about what causes hedge fund activism.

*Presentations:*

<b>American Finance Association (AFA)</b> <i>PhD Poster Session</i>	(Scheduled) 2018
<b>Financial Management Association (FMA)</b> <i>Doctoral Consortium &amp; Special PhD Student Paper Presentation</i>	2017
<b>European Finance Association (EFA)</b> <i>Doctoral Tutorial</i>	2017
<b>Financial Management Association (FMA)</b> <i>European Conference</i>	2017
<b>Drexel University</b> <i>Brown Bag Seminar</i>	2016

Work in Progress:

**“Coordination by Activist Hedge Funds”** (with Naveen D. Daniel)

If the conditional probability of an institution (say, T. Rowe Price) being a blockholder in firms targeted by an activist (say, Starboard) is more than twice the unconditional probability of the same institution being a blockholder across all firms targeted by other activists, then we label the institution (T. Rowe Price) as coordinating with the activist (Starboard). Using this procedure, we identify all institutions that coordinate with every hedge fund activist. Our contribution is to document that such coordination is pervasive and is mutually beneficial. In nearly two-thirds of the campaigns, there is coordination between the activist and institutional investors. Coordination is more likely in large firms where the activists would not have sufficient capital to build a large stake. Activist hedge funds that coordinate with other institutional shareholders are more successful in their activism as reflected in higher abnormal returns over the duration of the campaigns. We attribute causation by instrumenting for coordination with the geographic proximity between the activist and the institutional investors.

**“Time-Constrained Activism”** (with Naveen D. Daniel)

The average announcement return to hedge fund activism is around 5%. Thus, activists that want to inflate their reported returns have incentives to engage in time-constrained activism. This is defined as initiating positions in targets before the end of the reporting period without fully completing their research. Consistent with this, we find that (i) activists are more likely to start their campaigns just before the end of the quarter rather than just after the quarter; (ii) activists reveal their positions earlier than what is required by the regulation; (iii) abnormal returns over the duration of the campaign appear to be lower for those initiated just before the end of the quarter.

**TEACHING EXPERIENCE**

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*Drexel University, Philadelphia, PA*

Instructor, FIN 302: Intermediate Corporate Finance (Undergraduate)

Spring 2016: 1 section, Student Evaluations: 3.71 / 4.00

Winter 2016: 2 sections, Student Evaluations: 3.68 / 4.00 and 3.41 / 4.00

Teaching Assistant:

Prof. Naveen Daniel (2014-present): Risk Management (Graduate); Advanced Financial Management (Graduate)

Prof. Eliezer Fich (2013-2014): Introduction to Finance (Undergraduate); Corporate Financial Management (Graduate)

*University of Torino, Torino (Italy)*

Instructor:

Derivatives (2012, 2013; Executive Education)

The New Capital Accord (Basel II) (2008, 2009; Executive Education)

Trading Strategies (2010, 2011; Graduate)

Financial Markets and Institutions (2008-2011; Graduate)

Foreign Exchange Trading (2012, 2013; Undergraduate)

*International Training Center (ITC-ILO) of the United Nations, Torino (Italy)*

Instructor:

Risk Management (2012, 2013; Graduate)

Microfinance (2009, 2010; Graduate)

## **OTHER ACTIVITIES**

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*Consultant for Intesa-Sanpaolo Bank, Unicredit Bank, and CRT Foundation (2010-2012)*

## **AWARDS AND GRANTS**

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European Finance Association (EFA) Doctoral Tutorial Travel Grant, 2017 Annual Meeting

American Finance Association (AFA) Doctoral Student Travel Grant, 2017 Annual Meeting

International Travel Award (ITA), Drexel University, 2017

Franca and Diego de Castro Foundation Graduate Fellowship, 2013 - 2015

Progetto Alfieri Scholarship, CRT Foundation, 2007

Dissertation Scholarship, School of Management and Economics, University of Torino, 2003

## **DISCUSSIONS**

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European Finance Association (EFA) Doctoral Tutorial (Student discussant), 2017

Financial Management Association European Conference, 2017

## **PROFESSIONAL ASSOCIATIONS**

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Member of the European Finance Association, 2017 – present

Member of the Financial Management Association, 2016 – present

Member of the American Finance Association, 2015 - present

## **PROGRAMMING SKILLS**

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SAS, Stata, Python

## **REFERENCES**

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### **Dr. Naveen D. Daniel (Chair)**

Denis O'Brien Research Scholar in Finance  
Drexel University, Department of Finance  
Phone: 215-895-5858  
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### **Dr. Ralph A. Walkling**

Stratakis Chair in Corporate Governance  
Drexel University, Department of Finance  
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### **Dr. Daniel Dorn**

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